

8	<p>Civil Contingency & Business continuity arrangements are not effective.</p>	<p>People live in safer and stronger communities</p>	<p>Ineffective management of major emergencies affecting Council services and communities in Argyll and Bute.</p> <p>Incident and recovery phase of an emergency lead to greater inconvenience and hardship and a longer timescale for return to normal.</p> <p>Council unable to effectively deliver its own services.</p>	2	4	8	<ol style="list-style-type: none"> 1. Emergency Planning Test events. 2. Critical Activity Recovery Plans. 3. Roll out of Community resilience partnership programme. 4. Peer review of major exercises undertaken to provide external validation of planning process. 5. West of Scotland local resilience partnership. 6. Cross sector expertise and partnership working. 7. Emergency Management Support Team (EMST) meetings. 8. Training. 9. EU Withdrawal Tactical Working Group with arrangements for reporting to the West of Scotland Resilience Partnership. 	2	3	6	<p>Treat</p> <p>1. The Council's critical activity recovery plans (Carps) are reviewed annually. The project for the review of Business Continuity processes within the Council is underway and will include a review of the Council's critical activities and the potential for a software solution which would automate processes and provide a more efficient an effective service and ensure greater resilience for the Council. When the project is completed in 23/24 it will include a programme of testing of the updated Carps. Date 31 March 2024.</p>	<p>Aug-23 Douglas Hendry</p>
9	<p>Welfare Reform</p> <p>Implementation of welfare reform is not managed well resulting in increased poverty and deprivation or short term crisis.</p>	<p>People live active, healthier and independent lives</p>	<p>Financial crisis and hardship for individuals.</p> <p>Increase in demand or costs for Council Services.</p>	4	3	12	<ol style="list-style-type: none"> 1. Financial Inclusion and Advice Group established. 2. Joint working with DWP, CPP and other agencies. 3. Child Poverty Planning Group set up and active. 					